Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Stock Exchange Code 7994 June 7, 2022

To Shareholders with Voting Rights:

Masayuki Nakamura Representative Director, President and CEO Okamura Corporation 7-18, Kitasaiwai 2-chome, Nishi-Ku, Yokohama

NOTICE OF

THE 87TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby notify you of the 87th Annual General Meeting of Shareholders of Okamura Corporation (the "Company"). The meeting will be held for the purposes as described below.

From the perspective of preventing the spread of COVID-19, you are requested to refrain from attending this General Meeting of Shareholders and exercise your voting rights in advance, via the Internet or in writing.

Please review the attached Reference Documents for the General Meeting of Shareholders, input your vote for or against the proposal at the website for exercising voting rights (https://evote.tr.mufg.jp/) designated by the Company, or indicate your vote for or against the proposal on the enclosed Voting Rights Exercise Form and return it to us. In either case, please exercise your voting rights by 5:20 p.m. on Tuesday, June 28, 2022, Japan time.

1.	Date and Time:	Wednesday, June 29, 2022 at 10:00 a.m. Japan time
Japan located at 11-3, Kitasaiwai 1-chome, Nishi-Ku, Yokoha * This year, the venue and start time of the meeting might be changed due to the impact of the spread of COVID-19. In ac declined admission even if you are present at the venue on th meeting. For more information, please kindly view our "Rec		Banquet Room "Jubilee" on the 5th floor of HOTEL YOKOHAMA CAMELOT Japan located at 11-3, Kitasaiwai 1-chome, Nishi-Ku, Yokohama, Japan * This year, the venue and start time of the meeting might be unavoidably changed due to the impact of the spread of COVID-19. In addition, you may be declined admission even if you are present at the venue on the day of the meeting. For more information, please kindly view our "Requests to Shareholders" provided below.
3.	Meeting Agenda:	1
	8 8	 The Business Report, Consolidated Financial Statements for the Company's 87th Fiscal Year (April 1, 2021 - March 31, 2022) and results of audits by the Accounting Auditor and the Board of Auditors of the Consolidated Financial Statements Non-consolidated Financial Statements for the Company's 87th Fiscal Year
		(April 1, 2021 - March 31, 2022)

Proposals to be resolved:

- Proposal 1: Dividends from Surplus
- **Proposal 2:** Partial Amendments to the Articles of Incorporation
- Proposal 3: Election of 11 Directors
- Proposal 4: Election of 1 Substitute Auditor

4. Remarks on exercising voting right

Please note that any voting right exercised without indicating for or against a proposal will be counted as a vote for approval of the proposal.

- [©] When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- © The following items are posted on the Company's website (https://www.okamura.co.jp/) in accordance with the provisions of laws and regulations as well as Article 14 of the Company's Articles of Incorporation, and therefore are not provided in this Notice and its Appendix.

(1) Notes to Consolidated Financial Statements (2) Notes to Non-consolidated Financial Statements The Consolidated Financial Statements and Non-consolidated Financial Statements that were audited by the Board of Auditors and the Accounting Auditor consist of every document provided in this Notice and its Appendix as well as the Notes to Consolidated Financial Statements and Notes to Non-consolidated Financial Statements, which are posted on the website mentioned above.

- Should the Reference Documents for the General Meeting of Shareholders and the Appendix require revisions, the revised versions will be posted on the Company's website (https://www.okamura.co.jp/).
- O This notice of the General Meeting of Shareholders and the Appendix, as well as their English translation can be viewed at the Company's website.

Requests to Shareholders

• The above-mentioned specifications are subject to change depending on the spread of infection and the content of announcements by the Japanese Government, etc. by the date of the General Meeting of Shareholders. Please kindly make sure to check the news and updates at the Company's website (https://www.okamura.co.jp/).

• In order to prevent the spread of infection, the distance between seats will be increased, thereby greatly reducing seating capacity. Therefore, you may be declined admission even if you are present at the venue on the day of the meeting.

• Based on the Act on Special Measures for Pandemic Influenza and New Infectious Diseases Preparedness and Response, HOTEL YOKOHAMA CAMELOT Japan may be subject to restricted use, etc. and the venue and start time might be unavoidably changed. In that case, this information will be posted on the Company's website (https://www.okamura.co.jp/). If you plan to attend the meeting, please kindly make sure to check the Company's website in advance.

• The process of returning and collecting the Voting Rights Exercise Forms can increase risk of infection. Therefore, if possible, we kindly ask you to exercise your voting rights via the Internet.

- If you wish to attend the meeting, please bring a face mask to wear.
- Alcohol disinfectant will be available for shareholders near the reception desk.

• Those who have had their temperature measured near the entrance and are found to have a fever, or are considered to be in poor physical health, may be declined admission and asked to leave the venue.

• Staff members for the General Meeting of Shareholders will wear face masks during the meeting after confirming their physical condition, which includes taking their temperature.

Guidance on exercise of voting rights

Exercise of voting rights at Shareholders' Meeting is one of the important rights of the shareholders. You can exercise your voting rights following either of the procedures as follows. Please review the attached Reference Documents for the General Meeting of Shareholders (from page 5 to 20) and exercise your voting rights.

If you exercise your voting rights in advance

When exercising voting rights via the Internet

Please access the website for exercise of voting rights and exercise your voting rights by 5:20 p.m. on Tuesday, June 28, 2022, Japan time.

For the actual procedure, please refer to the following page.

The Company participates in an electronic voting rights exercise platform for institutional investors operated by Investor Communications Japan.

When exercising voting rights in writing

Please indicate your vote for or against the proposal on the enclosed Voting Rights Exercise Form and return it so that it is received by 5:20 p.m. on Tuesday, June 28, 2022, Japan time.

If you attend the meeting

Please submit the enclosed Voting Rights Exercise Form at the reception desk.

Also, please bring this notice of convocation with you.

If possible, we kindly ask you to refrain from attending the meeting this year and exercise your voting rights in advance.

Procedure to exercise voting rights via the Internet

You can exercise your voting rights via the Internet only by using the website for exercise of voting rights (https://evote.tr.mufg.jp/) designated by the Company. (You cannot access the website from 2:00 a.m. to 5:00 a.m. daily. You may not be able to use the website depending on your Internet environment.)

By scanning the "QR Code"

*Note that you can exercise your voting rights only once by using the QR Code. For the initial instance only, you can exercise your voting rights by scanning the QR Code without entering your "log-in ID" and "temporary password."

- 1) Scan the "QR Code."
- 2) Choose the method of exercising your voting rights.
- 3) Enter your vote for or against each proposal.

Follow the instructions on the screen to complete your exercise of voting rights.

(*QR Code is the registered trademark of DENSO WAVE INCORPORATED.)

By entering the log-in ID and temporary password

Website for exercise of voting rights: https://evote.tr.mufg.jp/

- 1) Access the website for exercise of voting rights.
- 2) Enter the "log-in ID" and "temporary password" provided on the right side of your Voting Rights Exercise Form.
- 3) Enter a new password both in the fields of "New password" and "New password (for confirmation)."

Then, follow the instructions on the screen and enter your vote for or against the proposals.

For Inquiries with Respect to the Exercise of Voting Rights via the Internet (Help Desk)

Stock Transfer Agency Department of Mitsubishi UFJ Trust and Banking Corporation Telephone: 0120-173-027 (toll-free) Operating hours: 9:00 a.m. to 9:00 p.m.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Dividends from Surplus

The Company considers an adequate return of profits to shareholders to be one of its most important management priorities.

The Company intends to distribute an appropriate share of profits in accordance with its business performance, and will endeavor to maintain a stable dividend payout while taking into consideration its financial position, future business developments and retained earnings.

The distribution of year-end dividends for the fiscal year under review is proposed as follows. As a result, including the interim dividends (¥20.00 per share) already paid, the annual dividends will be ¥40 per share.

- (1) Type of dividend property Cash
- Matters concerning the allotment of dividend property to shareholders and the total amount thereof
 20 yen per share of the Company's common shares Total amount: ¥1,958,425,020
- (3) Effective date of distribution of surplus June 30, 2022

Proposal 2: Partial Amendments to the Articles of Incorporation

1. Reasons for amendments

The amended provisions stipulated in the proviso of Article 1 of the supplementary provisions of the "Act Partially Amending the Companies Act" (Act No. 70 of 2019) will be enforced on September 1, 2022. Accordingly, in order to prepare for the introduction of the system for electronic provision of materials for general meetings of shareholders, the Articles of Incorporation of the Company shall be amended as follows.

- (1) The proposed Article 14, Paragraph 1 provides that information contained in the reference documents for the general meeting of shareholders, etc. shall be provided electronically.
- (2) The purpose of the proposed Article 14, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it.
- (3) The provisions related to the Internet disclosure and deemed provision of the reference documents for the general meeting of shareholders, etc. (Article 14 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
- (4) In line with the above establishment and deletion of the provisions, supplementary provisions related to the effective date, etc. shall be established.

2. Detail of the amendments

The detail of the amendments is as follows.

	(Underlined parts are amended.)
Current	Proposed amendments
CHAPTER III GENERAL MEETING OF	CHAPTER III GENERAL MEETING OF
SHAREHOLDERS	SHAREHOLDERS
(Internet Disclosure and Deemed Provision of Reference Documents for the General Meeting of Shareholders, Etc.) Article 14. The Company may, when convening a general meeting of shareholders, deem that it has provided information to shareholders pertaining to matters to be described or indicated in the reference documents for the general meeting of shareholders, business report, non-consolidated financial statements, and consolidated financial statements, by disclosing such information through the Internet in accordance with the provisions provided in the Ordinance of the Ministry of Justice.	(Deleted)

Current	Proposed amendments
(Newly established)	(Measures for Electronic Provision, Etc.)
	Article 14. The Company shall, when
	convening a general meeting of
	shareholders, provide information
	contained in the reference
	documents for the general meeting
	of shareholders, etc. electronically.
	2. Among the matters to be provided
	electronically, the Company may
	choose not to include all or part of
	the matters stipulated in the
	Ordinance of the Ministry of
	Justice in the paper copy to be sent
	to shareholders who have
	requested it by the record date for
	voting rights.
(Navyly, actablished)	Sumplementary Provisions
(Newly established)	Supplementary Provisions (Transitional Measures Regarding Measures for
	Electronic Provision, Etc.)
	Article 1. The deletion of Article 14 (Internet Disclosure and Deemed Provision
	of Reference Documents for the
	General Meeting of Shareholders,
	Etc.) of the Articles of
	Incorporation prior to the
	amendments, and the
	establishment of the proposed
	Article 19 (Measures for
	Electronic Provision, Etc.)
	following the amendments shall
	come into effect on September 1,
	2022, which is the date of
	enforcement of the amended
	provisions stipulated in the proviso
	of Article 1 of the supplementary
	provisions of the "Act Partially
	Amending the Companies Act" (Act No. 70 of 2019).
	2. Notwithstanding the provisions of
	the preceding paragraph, Article
	14 of the Articles of Incorporation
	prior to the amendments shall
	remain in force with respect to a
	general meeting of shareholders to
	be held on a date within six
	months from September 1, 2022.
	3. These supplementary provisions
	shall be deleted after the lapse of
	six months from September 1,
	2022 or after the lapse of three
	months from the date of the
	general meeting of shareholders
	set forth in the preceding
	paragraph, whichever is later.

Proposal 3: Election of 11 Directors

The terms of office of all the Directors (11 Directors) will expire at the conclusion of this year's Annual General Meeting of Shareholders.

Accordingly, the Company proposes the election of 11 Directors. The candidates are as follows:

No.	Name		Current positions at the Company	Attendance at the Board of Directors Meeting
1	Masayuki Nakamura	Reelection	Representative Director, President and Chief Executive Officer (CEO)	100% (12 meetings out of 12 meetings)
2	Shigeji Kikuchi	Reelection	Director and Senior Managing Executive Officer	100% (12 meetings out of 12 meetings)
3	Kenichi Yamaki	Reelection	Director and Managing Executive Officer	100% (12 meetings out of 12 meetings)
4	Naoki Kono	Reelection	Director and Managing Executive Officer	100% (12 meetings out of 12 meetings)
5	Ken Inoue	Reelection	Director and Managing Executive Officer	100% (12 meetings out of 12 meetings)
6	Sakae Fukuda	Reelection	Director and Executive Officer	100% (12 meetings out of 12 meetings)
7	Hiromi Asano	Reelection Outside Director Independent Director	Director	100% (12 meetings out of 12 meetings)
8	Hiroyoshi Ito	Reelection Outside Director Independent Director	Director	100% (12 meetings out of 12 meetings)
9	Mari Kano	Reelection Outside Director	Director	100% (12 meetings out of 12 meetings)
10	Tsutomu Kamijo	Independent Director Reelection Outside Director	Director	100% (9 meetings out of 9 meetings)
11	Misako Kikuchi	Independent Director New election Outside Director Independent Director		-

No. 1				Reelection		
	Past expension	erience, positions and responsibi	lities at the Compa	any		
Masayuki Nakamura	April 1973	Joined the Company	June 2007	Senior Managing Director of the Company		
Date of birth:	June 1996	Director of the Company	June 2012	President & Representative Director of the Company		
March 19, 1951	June 2001	Managing Director of the Company	June 2019	Representative Director, President and Chief Executive Officer (CEO) of the		
Number of shares of the Company held:		1 2		Company (current position)		
92,440		Reasons for nomination as a candidate for Director Since joining the Company in 1973, Mr. Masayuki Nakamura has been engaged mainly in the office				
Attendance at the	furniture-related business. After assuming the office of Director in 1996, he has accumulated a wealth of					
Board of Directors Meeting: 100% (12	experience at Okamura Corporation, as well as knowledge and experiences required to execute corporate management in an appropriate and fair manner, through assuming key positions including Senior General					
meetings out of 12	Manager of Planning Division and Senior General Manager of Production Division. Accordingly, the					
meetings)	· ·	Company nominated him as the candidate for the post of Director based on the belief that he would be				
	*		0	ble and responsibilities as Director, with		
	his extensive	knowledge and broad perspective	2.			

No. 2				Reelection
	Past exp	erience, positions and responsibilitie	s at the Compan	у
	April 1977	Joined the Company	April 2015	Senior General Manager, Tokyo Regional Sales Office, Office Sales Division of the Company
Shigeji Kikuchi	June 2005	General Manager, West Tokyo Regional Sales Office, Sales Division of the Company	June 2016	Senior Managing Director of the Company
Date of birth: March 21, 1955	April 2008	General Manager, East Tokyo Regional Sales Office, Office Sales Division of the Company	June 2016	Senior General Manager, Office Sales Division of the Company
Number of shares of the Company held:	June 2009	Director of the Company	June 2019	Director and Senior Managing Executive Officer of the Company (current position)
29,000 Attendance at the Board of Directors Meeting: 100% (12	June 2012	Managing Director of the Company	April 2022	Senior General Manager, Office Furniture Division of the Company (current position)
meetings out of 12 meetings)	Since joining t related busines at Okamura C in an appropri- Sales Division	ss. After assuming the office of Dire orporation, as well as knowledge and ate and fair manner, through assumin	ikuchi has been ctor in 2009, he d experiences re- ng positions incl ated him as the c	engaged mainly in the office furniture- has accumulated a wealth of experience quired to execute corporate management uding Senior General Manager, Office candidate for the post of Director based

on the belief that he would be capable of executing his duties appropriately, and fulfilling his role and responsibilities as Director, with his extensive knowledge and broad perspective.

No. 3				Reelection
	 Past experi 	ience, positions and responsibilitie	es at the Compar	ny
	April 1980	Joined the Company	June 2012	Director of the Company
	June 2001	General Manager, Information	June 2012	Senior General Manager, Production
		System Department, Planning		Division of the Company (current
Kenichi Yamaki		Division of the Company		position)
	February 2005	General Manager, Tsukuba	June 2018	Managing Director of the Company
Date of birth:		Plant, Plant Department I,		
February 20, 1957		Production Division of the		
		Company		
Number of shares of	January 2006	0 11	June 2019	Director and Managing Executive
the Company held:		Plant, Plant Department I,		Officer of the Company (current
28,300		Production Division of the		position)
		Company		
Attendance at the			-	
Board of Directors		or nomination as a candidate for D		
Meeting: 100% (12				n engaged mainly in the production and
meetings out of 12	information system-related businesses. After assuming the office of Director in 2012, he has accumulated a			
meetings)				lge and experiences required to execute
				assuming positions including Senior
	0			any nominated him as the candidate for
	·		-	of executing his duties appropriately, and
	fulfilling his rol	e and responsibilities as Director,	with his extensi	ve knowledge and broad perspective.

No. 4				Reelection
	Past expension	erience, positions and responsibiliti	es at the Compar	у
	April 1989	Joined the Company	June 2016	Senior General Manager, Tokyo Regional Sales Office, Office Sales Division of the Company
Naoki Kono	April 2015	Kyobashi Branch Manager, Tokyo Regional Sales Office, Office Sales Division of the Company	June 2019	Senior Executive Officer of the Company
Date of birth: March 22, 1966	June 2016	Director of the Company	April 2020	Managing Executive Officer of the Company
Number of shares of			April 2021	Corporate Functional Officer of the Company (current position)
he Company held: 3,600 Attendance at the			June 2021	Director and Managing Executive Officer of the Company (current position)
Board of Directors	Persons	for nomination as a candidate for I	Director	• ,
Meeting: 100% (12 meetings out of 12 meetings)	Since joining related busine knowledge an through assum Corporate Fur Company non capable of exe	the Company in 1989, Mr. Naoki k ss. He has accumulated a wealth of d experiences required to execute of hing positions including Senior Gen actional Officer, and after assuming hinated him as the candidate for the	Cono has been en Experience at Ol corporate manage neral Manager, T g the office of Din post of Director	ement in an appropriate and fair manner, okyo Regional Sales Office and

No. 5				Reelection
	Past expe	rience, positions and responsibilition	es at the Company	
	April 1979	Joined the Company	June 2014	Senior Sales General Manager, Store Displays Division of the Company
	June 2006	General Manager, West Tokyo Sales Department, Sales Division I, Store Displays Division of the Company	June 2016	Senior General Manager, East Japan Regional Sales Office, Store Displays Division of the Company
Ken Inoue	July 2008	General Manager, East Tokyo Sales Department, Sales Division, Store Displays Division of the Company	June 2019	Senior Executive Officer of the Company
Date of birth: November 18, 1956 Number of shares of	March 2010	General Manager, Tokyo Sales Department, Sales Division, Store Displays Division of the Company	November 2020	Senior Sales General Manager, Store Displays Division of the Company (current position)
the Company held: 11,600	June 2014	Director of the Company	April 2021	Managing Executive Officer of the Company
Attendance at the Board of Directors			April 2021	Senior General Manager, Store Displays Division of the Company (current position)
Meeting: 100% (12 meetings out of 12 meetings)			June 2021	Director and Managing Executive Officer of the Company (current position)
	Since joining the business. He has experiences rec assuming posite the office of Di Director based	as accumulated a wealth of experie juired to execute corporate manage ions including Senior Sales Genera rector in 2021. Accordingly, the C	le has been engage nee at Okamura Co ment in an approp il Manager, Store I ompany nominated able of executing h	Displays Division, and after assuming d him as the candidate for the post of is duties appropriately, and fulfilling

No. 6				Reelection
	 Past expension 	rience, positions and responsibilitie	es at the Compar	ıy
	April 1990	Joined The Mitsubishi Bank,	May 2019	Joined the Company
		Ltd. (current MUFG Bank,		Advisor of the Company
Sakae Fukuda		Ltd.)		
	May 2017	General Manager, Marunouchi	June 2019	Director and Executive Officer of the
Date of birth:		Branch Office of The Bank of		Company (current position)
September 21, 1965		Tokyo-Mitsubishi UFJ, Ltd.		
		(current MUFG Bank, Ltd.)		
Number of shares of			June 2019	Corporate Functional Officer of the
the Company held:				Company (current position)
8,500				
		for nomination as a candidate for D		
Attendance at the Board of Directors		5		Bank, Ltd.) in 1990. Since then, he has
				edge and experiences required to execute
Meeting: 100% (12 meetings out of 12	*	0 11 1		assuming positions including General
meetings)	-		•	ubishi UFJ, Ltd. (current MUFG Bank,
incerings)				ffice of Director in the same year, as well
	-	*	0.	Company nominated him as the candidate ble of executing his duties appropriately,
	-			
	and running I	ins role and responsibilities as Direc	loi, with his ext	tensive knowledge and broad perspective.

No. 7		Reelection Outside Director Independent Director
	 Past exper 	ience, positions and responsibilities at the Company
	April 1973	Joined The Sumitomo Marine and Fire Insurance Co., Ltd. (current Mitsui Sumitomo Insurance Company, Limited)
	June 2001	Director and Executive Officer, General Manager of Integration Promotion Office of The Sumitomo Marine and Fire Insurance Co., Ltd.
	October 2001	
	April 2004	Managing Director and Managing Executive Officer of Mitsui Sumitomo Insurance Company, Limited
	April 2005	Director and Managing Executive Officer of Mitsui Sumitomo Insurance Company, Limited
	April 2006	Director and Senior Executive Officer of Mitsui Sumitomo Insurance Company, Limited
	October 2006	
	April 2008	Director and Senior Executive Officer of Mitsui Sumitomo Insurance Company, Limited Director of Mitsui Sumitomo Insurance Group Holdings, Inc.
Hiromi Asano	April 2009	Director, Vice President Executive Officer of Mitsui Sumitomo Insurance Company, Limited
HIIOIIII ASalio		Director of Mitsui Sumitomo Insurance Group Holdings, Inc.
Date of birth:	April 2010	Vice President Executive Officer, General Manager of Tokyo Commercial Business Div.
December 13, 1950	11010	2nd and General Manager for Claim Handling Service Innovation, Tokyo Commercial Business Div. 2nd of Mitsui Sumitomo Insurance Company, Limited
Number of shares of	April 2011	Advisor of Mitsui Sumitomo Insurance Company, Limited
the Company held:	June 2011	Executive Director of The General Insurance Association of Japan
10,100	July 2014	President of MS&AD Business Support Company, Ltd.
	June 2016	Director of the Company (current position)
Attendance at the		
Board of Directors		or nomination as a candidate for Outside Director and an outline of expected roles
Meeting: 100% (12 meetings out of 12		no has held positions including Managing Executive Officer and Vice President Executive
meetings)		ii Sumitomo Insurance Company, Limited, and possesses a wealth of experience and broad
incettings)		imulated through managing an insurance company that operates globally. The Company
		as the candidate for the post of Outside Director with the expectation that he will provide
		ompany's management and appropriately fulfill a supervisory function of business
		these practical points of view. lated to the candidate for Outside Director
		Asano is a candidate for Outside Director. The Company has registered him as an
		It officer as set out by the Tokyo Stock Exchange. Subject to the approval of this proposal,
	_	ny plans to renew such registration.
	-	Asano will have served as Outside Director of the Company for a period of six years as of
		ion of this General Meeting of Shareholders.
		provisions in Article 427, Paragraph 1 of the Companies Act and the Company's Articles of
	Incorporati will be resp Act to the e	on, the Company has entered into agreements with its Outside Directors under which they ponsible for liability for the damages stipulated in Article 423 Paragraph 1 of the Companies extent of $\$10$ million or the minimum liability amount set forth in Article 425 Paragraph 1 of nies Act, whichever is higher, if such Outside Director has performed his or her duties in
		and without gross negligence.
		the approval of the reappointment of Mr. Hiromi Asano, the Company plans to continue such nitation agreement with him.

virector Independent Director			
& Administration Division,			
d.			
tate Division, Development			
nercial Real Estate Division,			
e Co., Ltd.			
., Ltd.			
.td.			
hi Estate Co., Ltd.			
te Services Co., Ltd.			
e of expected roles			
Mr. Hiroyoshi Ito has held positions including Representative Director, Executive Vice President of			
Mitsubishi Estate Co., Ltd. and President and Representative Director of Mitsubishi Real Estate Services			
ted through managing a real			
candidate for the post of			
ny's management and			
actical points of view.			
gistered him as an			
e approval of this proposal,			
r a period of five years as of			
nd the Company's Articles of			
Directors under which they			
aragraph 1 of the Companies			
in Article 425 Paragraph 1 of ormed his or her duties in			
npany plans to continue such			
apany plans to continue such			

No. 9	Reelection Outside Director Independent Director
	Past experience, positions and responsibilities at the Company
	April 1984 Joined The Mitsubishi Bank, Ltd. (current MUFG Bank, Ltd.)
	September General Manager, Milano Branch of The Bank of Tokyo-Mitsubishi UFJ, Ltd. (current
	2012 MUFG Bank, Ltd.)
	October 2014 Joined Mitsubishi UFJ NICOS Co., Ltd.
	Senior Deputy General Manager of Business Planning Department (Office), Business
	Planning Department
	April 2019 Managing Director, Center for International Exchange of Showa Women's University
	October 2019 Specially Appointed Professor, Center for General Education of Showa Women's
	University (currently Center for University-wide Education) (current position)
	June 2020 Director of the Company (current position)
	June 2020 Director of the Company (current position)
	 Significant concurrent positions
Mari Kano	Specially Appointed Professor, Center for University-wide Education of Showa Women's University
	Outside Director, TOKYO ROPE MFG. CO., LTD.
Date of birth:	Outside Director, Tokio Marine Asset Management Co., Ltd.
May 27, 1960	
	Reasons for nomination as a candidate for Outside Director and an outline of expected roles
Number of shares of	Ms. Mari Kano has held positions including General Manager, Milano Branch of The Bank of Tokyo-
the Company held:	Mitsubishi UFJ, Ltd. (current MUFG Bank, Ltd.) and Managing Director, Center for International
200	Exchange, and Specially Appointed Professor of Showa Women's University, and possesses a wealth of
	experience and broad knowledge accumulated through working at a financial institution that operates
Attendance at the	globally as well as international exchange and other duties at a university. The Company nominated her as
Board of Directors	the candidate for the post of Outside Director with the expectation that she will provide advice to the
Meeting: 100% (12	Company's management and appropriately fulfill a supervisory function of business execution from these
meetings out of 12	practical and global points of view.
meetings)	Matters related to the candidate for Outside Director
	(1) Ms. Mari Kano is a candidate for Outside Director. The Company has registered her as an independent
	officer as set out by the Tokyo Stock Exchange. Subject to the approval of this proposal, the Company
	plans to renew such registration.
	(2) Ms. Mari Kano will have served as Outside Director of the Company for a period of two years as of the
	conclusion of this General Meeting of Shareholders.
	(3) Pursuant to provisions in Article 427, Paragraph 1 of the Companies Act and the Company's Articles of
	Incorporation, the Company has entered into agreements with its Outside Directors under which they
	will be responsible for liability for the damages stipulated in Article 423 Paragraph 1 of the Companies
	Act to the extent of ¥10 million or the minimum liability amount set forth in Article 425 Paragraph 1 of
	the Companies Act, whichever is higher, if such Outside Director has performed his or her duties in
	good faith and without gross negligence.
	Subject to the approval of the reappointment of Ms. Mari Kano, the Company plans to continue such
	liability limitation agreement with her.

No. 10		Reelection Outside Director Independent Director							
		ence, positions and responsibilities at the Company							
	April 1976	Joined Sapporo Breweries Limited (current Sapporo Holdings Limited)							
	March 2001	Director (Member of the Board), Director of Sales Planning Department of Sapporo							
		Beverage Co., Ltd. (current POKKA SAPPORO Food & Beverage Ltd.)							
	September	Director (Member of the Board) and Managing Executive Officer, Director of							
	2003	Marketing Department of Sapporo Beverage Co., Ltd.							
	September	Director (Member of the Board) and Managing Executive Officer, Director of							
	2005	Management Strategy Headquarters of Sapporo Beverage Co., Ltd.							
	March 2007	Director (Member of the Board), Director of Corporate Planning Department of Sapporo							
	March 2009	Holdings Limited Managing Director (Member of the Board) of Sapporo Holdings Limited							
	March 2009	President and Representative Director of Sapporo Holdings Limited and CEO of the							
		Sapporo Holdings Group							
	March 2011	President and Representative Director of Sapporo Beverage Co., Ltd. (current POKKA							
		SAPPORO Food & Beverage Ltd.)							
	January 2017	Chairman and Representative Director of Sapporo Holdings Limited							
Fsutomu Kamijo	March 2019	Chairman and Director of Sapporo Holdings Limited							
isatoina itainijo	March 2020	Senior Advisor of Sapporo Holdings Limited (current position)							
Date of birth:	June 2021	Director of the Company (current position)							
January 6, 1954									
	 Significant 	concurrent positions							
Number of shares of	Outside Director	r of Imperial Hotel, Ltd.							
he Company held:	Outside Director	r of Tohoku Electric Power Co., Inc.							
)		r nomination as a candidate for Outside Director and an outline of expected roles							
		amijo has successively held positions of President and Representative Director as well as							
Attendance at the		epresentative Director of Sapporo Holdings Limited, in addition to holding positions							
Board of Directors		ent and Representative Director of Sapporo Beverage Co., Ltd. (current POKKA							
Meeting: 100% (9		d & Beverage Ltd.), and possesses a wealth of experience and broad knowledge							
meetings out of 9		ough managing an alcohol, food and beverage company that operates extensively in Japan							
meetings)		ne Company nominated him as the candidate for the post of Outside Director with the							
6 /		he will provide advice to the Company's management and appropriately fulfill a							
		ction of business execution from these practical points of view.							
		ated to the candidate for Outside Director							
		sutomu Kamijo is a candidate for Outside Director. The Company has registered him as an							
		endent officer as set out by the Tokyo Stock Exchange. Subject to the approval of this							
		sal, the Company plans to renew such registration.							
		sutomu Kamijo will have served as Outside Director of the Company for a period of one							
		is of the conclusion of this General Meeting of Shareholders.							
		ant to provisions in Article 427, Paragraph 1 of the Companies Act and the Company's							
		es of Incorporation, the Company has entered into agreements with its Outside Directors							
		which they will be responsible for liability for the damages stipulated in Article 423							
		raph 1 of the Companies Act to the extent of ¥10 million or the minimum liability amount							
		rth in Article 425 Paragraph 1 of the Companies Act, whichever is higher, if such Outside							
		tor has performed his or her duties in good faith and without gross negligence.							
		ct to the approval of the reappointment of Mr. Tsutomu Kamijo, the Company plans to							
	contir	nue such liability limitation agreement with him.							

No. 11	New election Outside Director Independent Director							
	Past experience, positions and responsibilities at the Company							
	April 1984 Joined Mitsui & Co., Ltd.							
	April 2015 General Manager, Environmental · Social Contribution Division of Mitsui & Co., Ltd.							
	October 2018 President & CEO of Mitsui Bussan Forest Co., Ltd. (current position)							
	 Significant concurrent positions 							
	President & CEO of Mitsui Bussan Forest Co., Ltd.							
	Part- time Auditor of St. Luke's International University							
	Outside Director, KOMERI Co., Ltd.							
	Reasons for nomination as a candidate for Outside Director and an outline of expected roles Ms. Misako Kikuchi has held positions including General Manager, Environmental · Social							
Misako Kikuchi	Contribution Division of Mitsui & Co., Ltd. and President & CEO of Mitsui Bussan Forest Co., Ltd.							
	and possesses a wealth of experience and broad knowledge accumulated through managing a general							
Date of birth:	trading company that operates globally and a forest management company that operates nationwide.							
August 2, 1961	The Company nominated her as the candidate for the post of Outside Director with the expectation that							
	she will provide advice to the Company's management and appropriately fulfill a supervisory function							
Number of shares of	of business execution from these practical and sustainable points of view.							
the Company held:	Matters related to the candidate for Outside Director							
0	(1) Ms. Misako Kikuchi is a candidate for Outside Director. The Company plans to register her as an							
	independent officer as set out by the Tokyo Stock Exchange.							
	(2) Ms. Misako Kikuchi is scheduled to retire as President & CEO of Mitsui Bussan Forest Co., Ltd. and as part-time Auditor of St. Luke's International University as of June 30, 2022.							
	(3) Ms. Misako Kikuchi is scheduled to be appointed as Director and Advisor of Mitsui Bussan Forest Co., Ltd. and as full-time Auditor of St. Luke's International University as of July 1, 2022.							
	(4) Pursuant to provisions in Article 427, Paragraph 1 of the Companies Act and the Company's Articles of							
	Incorporation, the Company has entered into agreements with its Outside Directors under which they							
	will be responsible for liability for the damages stipulated in Article 423 Paragraph 1 of the Companies							
	Act to the extent of ¥10 million or the minimum liability amount set forth in Article 425 Paragraph 1 of							
	the Companies Act, whichever is higher, if such Outside Director has performed his or her duties in							
	good faith and without gross negligence.							
	Subject to the approval of the appointment of Ms. Misako Kikuchi, the Company plans to conclude such liability limitation agreement with her.							

Note: There are no special interests between each candidate for Director and the Company.

Proposal 4: Election of 1 Substitute Auditor

The effective tenure of Substitute Auditor, namely, Mr. Harumichi Uchida, who was elected at the 86th Annual General Meeting of Shareholders held on June 29, 2021, shall expire at the beginning of this General Meeting.

Accordingly, in preparation for the shortage of the number of Auditors stipulated by laws and regulations, the election of 1 Substitute Auditor is proposed.

The Board of Auditors has previously given its approval to this proposal.

The candidate is as follows:

Candidate	Reelection Outside Auditor Independent Auditor							
	Past experience and positions at the Company							
	April 1973 Registered as attorney-at-law (current position)							
	April 1973 Joined Mori Sogo Law Offices (current Mori Hamada & Matsumoto)							
	October 1980 Admitted to New York State Bar (current position)							
	January 1981 Partner, Mori Sogo Law Offices (current Mori Hamada & Matsumoto)							
	April 2004 Professor, Keio University Law School							
	April 2007 Lecturer, Keio University Law School							
	April 2012 Auditor, Japan Business Federation (current position)							
	January 2018 Established Uchida Law Office							
	April 2018 Partner, TMI Associates (current position)							
	■ Significant concurrent positions							
	Outside Director (Member of the Audit and Supervisory Committee), Suntory Beverage & Food Limited							
Harumichi Uchida	Reasons for nomination as a candidate for Substitute Outside Auditor							
	Mr. Harumichi Uchida is familiar with corporate legal issues as an attorney-at-law in Japan and							
Date of birth:	overseas, and has accumulated a wealth of experience and broad knowledge through assuming positions							
April 7, 1947	including outside officer of a business corporation. The Company nominated him as the candidate for							
	the post of Substitute Outside Auditor in the hope that he would utilize these experiences from a							
Number of shares of	professional standpoint in auditing of the Company.							
the Company held: 0	Matters related to the candidate for Substitute Auditor							
0	(1) Mr. Harumichi Uchida is a candidate for Substitute Outside Auditor. If Mr. Harumichi Uchida							
	assumes office of Auditor, the Company plans to register him as an independent officer as set out by							
	the Tokyo Stock Exchange.							
	(2) Although Mr. Harumichi Uchida has no direct experience in corporate management, the Company							
	believes that he will be able to execute the duties of Outside Auditor appropriately for the reasons							
	stated above.							
	(3) Pursuant to provisions in Article 427, Paragraph 1 of the Companies Act and the Company's Article							
	of Incorporation, the Company has entered into agreements with its Outside Auditors under which							
	they will be responsible for liability for the damages stipulated in Article 423 Paragraph 1 of the							
	Companies Act to the extent of ¥10 million or the minimum liability amount set forth in Article 425							
	Paragraph 1 of the Companies Act, whichever is higher, if such Outside Auditor has performed his or							
	her duties in good faith and without gross negligence.							
	If Mr. Harumichi Uchida assumes office of Auditor, the Company plans to conclude such liability							
	limitation agreement with him.							

Note: There are no special interests between the candidate for Substitute Auditor and the Company.

Matters related to candidates for Director, Auditor and Substitute Auditor

(Directors and officers liability insurance contract)

The Company has concluded a directors and officers liability insurance contract provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company, naming the Company's officers, etc. as the insured. The insurance contract covers damages that may be incurred by the insured as a result of officers, etc. assuming responsibilities for the execution of their duties or receiving claims in relation to the pursuit of such responsibilities. An outline of the details of the contract is as stated on page 43 of the Business Report (only available in Japanese).

Of the candidates proposed under Proposal 3 (Election of 11 Directors), candidates who are scheduled to be reappointed has already been named as the insured under the insurance contract. Subject to the approval of the reappointment of each candidate, the Company plans to renew such insurance contract including them as the insured under the contract. In addition, with regard to each candidate who is scheduled to be newly appointed, the Company plans to conclude such insurance contract including them as the insured under the approval of the appointment of each candidate. With regard to the candidate proposed under Proposal 4 (Election of 1 Substitute Auditor), if the candidate assumes office of Auditor, the Company plans to conclude such insurance under the contract.

(Reference)

Skill Matrix of Officers

		Expertise and experience										
Name		Corporate manage- ment	Business strategy of the Company	Finance & accounting	Legal affairs & compliance	ESG	Personnel & HR training	Marketing & develop- ment	Manufacturing & technology	IT & DX	Sales	Overseas
	Masayuki Nakamura	•	•		•	•	•	•	•	•		•
	Shigeji Kikuchi	•	•		•	•					•	
	Kenichi Yamaki	•	•		•	•		•	•	•		
	Naoki Kono	•	•							•	•	
N.	Ken Inoue	•	•								•	
Directors	Sakae Fukuda	•	•	•	•	•					•	
	Hiromi Asano	•			•	•	•					
	Hiroyoshi Ito	•			•	•		•			•	
	Mari Kano			●	•	•	•					•
	Tsutomu Kamijo	•			•	•		•			•	•
	Misako Kikuchi	•			•	•	●					
Auditors	Toshikazu Iwata	•			•						•	
	Noriyuki Nagai				•						•	
	Yuichi Suzuki				•							
	Keiko Kishigami			•		•						•

(Reference)

Independence Standards for Outside Officers

Okamura Corporation (hereinafter "the Company") has established independence standards for its Outside Officers as follows, and in the case that none of the following conditions are applicable to each Outside Officer (including candidates for Outside Officer, same hereinafter), the Company will consider him or her as being independent.

1. An executive Director or employee (hereinafter "business executive") of the Company or its subsidiaries (hereinafter "the Company Group"), or a business executive in the past three years.

2. A major shareholder of the Company (Note 1) or that shareholder's business executives, or a person falling under these categories in the past three years.

- 3. (1) A major business partner (Note 2) (buyer) of the Company or that partner's business executives, or a person falling under these categories in the past three years.
 - (2) A major business partner (Note 2) (seller) of the Company or that partner's business executives, or a person falling under these categories in the past three years.
 - (3) A major lender to the Company (Note 3) or that lender's business executives, or a person falling under these categories in the past three years.

4. A consultant, accounting specialist, or legal specialist who receives in excess of 10 million yen a year, as an average over the past three years, of monetary or other assets from the Company other than officer compensation.

5. A person who receives donations in excess of 10 million yen a year, as an average over the past three years, from the Company, or a business executive of such a person.

6. An individual with a close relative (defined as spouse or relative within two degrees) who falls under any of the items listed above from 1 to 5 (however, in the case of business executives, this applies only to important individuals (Note 4))

7. Any individuals for which there is a concern of permanent, substantial conflicts of interests with the Company's general shareholders as a whole, for any reason other than the reasons considered above.

Note 1: "Major shareholder" is defined here as a shareholder possessing 10% or more of voting rights pertaining to the Company's shares.

Note 2: "Major business partner" is defined here as a buyer or seller of the Company's products, etc. whose average yearly sum of transactions in the past three fiscal years exceeds 2% of the Company's consolidated net sales or that business partner's consolidated net sales

Note 3: "Major lender" is defined here as a financial institution with whom the Company's balance of loans payable at the end the most recent fiscal year exceeds 2% of the Company's consolidated net assets or that financial institution's consolidated net assets

Note 4: "Important" is defined here as Officers, Senior General Managers, or General Manager-class individuals